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DEPARTMENT OF MANAGED HEALTH CARE  
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9 BEFORE THE DEPARTMENT OF MANAGED HEALTH CARE  
10 OF THE STATE OF CALIFORNIA

11 IN THE MATTER OF:

12 Blue Cross of California,

13  
14 Respondent.

OAH No.:

Enforcement Matter No.: 15-268

**ACCUSATION**

15 **I.**

16 **INTRODUCTION**

17 1. The California Department of Managed Health Care (the "Department" or  
18 "Complainant") brings the present action to assess administrative penalties against BLUE CROSS OF  
19 CALIFORNIA, d/b/a ANTHEM BLUE CROSS ("Respondent" or the "Plan") for violations of the  
20 Knox-Keene Health Care Service Plan Act of 1975, as amended ("Knox-Keene Act" or the "Act")  
21 (Health & Safety Code, section 1340, *et seq.*), and California Code of Regulations, title 28, promulgated  
22 pursuant to the Knox-Keene Act, arising out of its handling of enrollee complaints.<sup>1</sup>

23 2. Health plans are required to have and maintain a grievance system to ensure that standard  
24 enrollee complaints are adequately considered and resolved within 30 days, expedited complaints are  
25 adequately considered and resolved within three days, and to ensure the plan timely and thoroughly  
26 responds to Department communications and requests for information regarding consumer complaints.

27  
28 <sup>1</sup> For convenience, a section of the Health and Safety Code is hereinafter referred to as "Section," followed by the section number, and title 28 of the California Code of Regulations is hereinafter referred to as "Rule," followed by the section number.

1 This is reflected in the Knox-Keene Act's codified legislative intent of "[e]nsuring that subscribers and  
2 enrollees have their grievances expeditiously and thoroughly reviewed by the department." (Health &  
3 Saf. Code, §1342, subd. (h).)

4 3. As set forth below, Respondent's grievance system is defective, and has been for many  
5 years. This impacts consumers by causing delays in resolving their health care disputes and  
6 consequently creating frustration, stress, and even potentially detrimental effects on their health if  
7 appropriate care is delayed. The Department oversees health care service plan grievance systems by  
8 reviewing and investigating individual enrollee complaints lodged with the Department's consumer  
9 Help Center as well as by conducting routine and non-routine onsite medical surveys of grievance files  
10 at the health plan's offices, as authorized under Section 1380, *et seq.* Evidence from both sources  
11 supports the conclusions and findings that Respondent's grievance system fails to meet the requirements  
12 of the Knox-Keene Act.

13 4. While this Accusation is based on many consumer complaints that were ultimately  
14 referred to the Department, many consumers never had an opportunity to lodge complaints with the  
15 Department because the Plan's deficient system resulted in the Plan failing to recognize, identify, and  
16 process their complaints as grievances.

17 5. The Department has found repeated instances of Respondent's failure to recognize an  
18 enrollee's complaint as a grievance. In one particularly egregious case, an enrollee was diagnosed with  
19 a very serious condition that required extensive surgical intervention and reconstruction.  
20 Notwithstanding the Plan's pre-authorization of the procedure, the Plan denied the four-figure claim  
21 submitted by the provider (the provider initially submitted an incorrect date of service). In an effort to  
22 resolve the issue, the enrollee, the enrollee's provider, the enrollee's broker, and the enrollee's spouse  
23 made multiple and increasingly frustrated calls to the Plan. Despite 22 calls, the Plan not only failed to  
24 resolve the enrollee's complaint, but – demonstrating troubling consistency – failed to recognize even  
25 one of those calls as a grievance under California law. Instead, calls to the Plan's customer service call  
26 center resulted in repeated transfers and unfulfilled promises that Plan representatives would call them  
27 back. Not until after the enrollee sought assistance from the Department, more than half a year after the  
28 treatment, did the Plan finally pay the enrollee's claim.





1 IV.

2 **RELEVANT STATUTES AND REGULATIONS**

3 16. "Grievance" means a written or oral expression of dissatisfaction regarding the plan  
4 and/or provider, including quality of care concerns, including a complaint, dispute, request for  
5 reconsideration, or appeal made by an enrollee or the enrollee's representative. (Cal. Code Regs., tit. 28,  
6 § 1300.68, subd. (a)(1).) Where the plan is unable to distinguish between a grievance and an inquiry, it  
7 shall be considered a grievance. (*Id.*)

8 17. Health care service plans, including Respondent, must maintain a system by which  
9 enrollees may file grievances. Each system shall provide reasonable procedures in accordance with  
10 Department regulations that shall ensure adequate consideration of enrollee grievances and rectification  
11 when appropriate. (Health & Saf. Code, §1368, subd. (a)(1).)

12 18. Grievances that are not coverage disputes, or disputes regarding health care services  
13 involving medical necessity or experimental or investigational treatment, and that are resolved by the  
14 close of the next business day, are exempt from the requirement to send a written acknowledgment and  
15 resolution letter. (Health & Saf. Code, § 1368, subd. (a)(4)(B)(i); Cal. Code Regs., tit. 28, § 1300.68,  
16 subd. (d)(8).)

17 19. Health care service plans must provide written acknowledgement within five calendar  
18 days of the receipt of a grievance, which shall advise the complainant that the grievance has been  
19 received, the date of the receipt, and the name and contact information of the plan representative who  
20 may be contacted about the grievance. (Health & Saf. Code, § 1368, subd. (a)(4)(A).)

21 20. The grievance system shall require the plan to resolve standard grievances within 30  
22 days. (Health & Saf. Code, § 1368.01, subd. (a).) The grievance system shall be established in writing  
23 and provide for procedures that will receive, review, and resolve grievances within 30 calendar days of  
24 receipt by the plan, or any provider or entity with delegated authority to administer and resolve the  
25 plan's grievance system. (Cal. Code Regs., tit. 28, § 1300.68, subd. (a).)

26 21. The grievance system shall require the plan to provide a written statement on the  
27 disposition or pending status of an expedited grievance within three days. (Health & Saf. Code, §  
28 1368.01, subd. (b); Cal. Code Regs., tit. 28, § 1300.68.01, subd. (a)(2).)

1           22. Health plans are required to provide enrollees with written responses to grievances with a  
2 clear and concise explanation of the reasons for the plan's response. (Health & Saf. Code, § 1368, subd.  
3 (a)(5).) For grievances involving the delay, denial, or modification of health care services, the plan  
4 response shall describe the criteria used and the clinical reasons for its decision. (*Id.*) Plan responses to  
5 grievances involving a determination that the requested service is not a covered benefit shall specify the  
6 provision in the contract, evidence of coverage, or member handbook that excludes the service. (Cal.  
7 Code Regs., tit. 28, § 1300.68, subd. (d)(5).) The response shall either identify the document and page  
8 where the provision is found, direct the grievant to the applicable section of the contract containing the  
9 provision, or provide a copy of the provision and explain in clear and concise language how the  
10 exclusion applies to the specific health care service or benefit requested by the enrollee. (*Id.*) In  
11 addition to the notice set forth at Section 1368.02, subdivision (b), the response shall also include a  
12 notice that, if the enrollee believes the decision was denied on the grounds that it was not medically  
13 necessary, the Department should be contacted to determine whether the decision is eligible for an  
14 independent medical review. (*Id.*)

15           23. In cases involving an imminent or serious threat to the health of the enrollee, or where the  
16 Department determines an earlier review is warranted, the enrollee may seek assistance directly from the  
17 Department. In such cases, the Department may require the plan and contracting providers to expedite  
18 the delivery of information. The Department may consider the failure of a plan to timely provide the  
19 requested information as evidence in favor of the enrollee's position in the Department's review of  
20 grievances submitted under Section 1368, subdivision (b) (submitted first to the plan's grievance  
21 system). (Cal. Code Regs., tit. 28, § 1300.68, subd. (h).)

22           24. Every health care service plan shall publish the Department's toll-free telephone number,  
23 the Department's TDD line for the hearing and speech impaired, the plan's telephone number, and the  
24 Department's Internet Web site address, on every plan contract, on every evidence of coverage, on  
25 copies of plan grievance procedures, on plan complaint forms, and on all written notices to enrollees  
26 required under the grievance process of the plan, including any written communications to an enrollee  
27 that offer the enrollee the opportunity to participate in the grievance process of the plan, and on all  
28 written responses to grievances. (Health & Saf. Code, § 1368.02, subd. (b).)

1           25.     An enrollee may submit a grievance to the Department. The Department shall notify the  
2 plan and, within five calendar days after notification, the plan shall provide information to the  
3 Department, including a written response to the issues raised by the grievance, a copy of the plan's  
4 original response sent to the enrollee regarding the grievance, a copy of the cover page and all relevant  
5 pages of the enrollee's Evidence of Coverage ("EOC"), with the specific applicable sections underlined,  
6 and all information used by the plan or relevant to the resolution of the grievance. (Cal. Code Regs., tit.  
7 28, § 1300.68, subs. (g), (g)(1)-(2), (g)(4)-(5).)

8           26.     The Department may request additional information or medical records from the plan.  
9 Within five calendar days of receipt of the Department's request, the plan shall forward information and  
10 records that are maintained by the plan or any contracting provider. If requested information cannot be  
11 timely forwarded to the Department, the plan's response will describe the actions being taken to obtain  
12 the information or records and when receipt is expected. (Cal. Code Regs., tit. 28, § 1300.68, subd.  
13 (g)(6).)

14           27.     The Department shall periodically conduct an onsite medical survey, similar to an audit  
15 or inspection, of the health care delivery system of each plan. The survey shall include, among other  
16 things, a review of the procedures for obtaining health services and internal procedures for assuring  
17 quality of care and the overall performance of the plan in providing health care benefits and meeting the  
18 health needs of the subscribers and enrollees. (Health & Saf. Code, § 1380, subd. (a).)

19           28.     Through these surveys under Section 1380, the Department shall periodically review the  
20 plan's grievance system, including the records of grievances received by the plan, and assess the  
21 effectiveness of the plan policies and actions taken in response to grievances. (Cal. Code Regs., tit. 28,  
22 § 1300.68, subd. (c).)

23           29.     The onsite medical survey of a plan shall include, but not be limited to, the grievance  
24 procedure required by Section 1368, including the availability to enrollees and subscribers of grievance  
25 procedure information, the time required for and the adequacy of the response to grievances and the  
26 utilization of grievance information by plan management. (Cal. Code Regs., tit. 28, § 1300.80, subd.  
27 (b)(6)(C).)

28     ///



1 explanation of the reason for the plan's response. (Health & Saf. Code, § 1368, subd. (a)(5).) Further,  
2 plans are required to maintain a written record of every grievance received. (Cal. Code Regs, tit. 28, §  
3 1300.68, subd. (b)(5).) An enrollee dissatisfied with the plan's response to the grievance may file a  
4 complaint with the Department. (Health & Saf. Code, § 1368, subd. (b)(1)(A).)

5 34. Respondent has established as one of its business practices a grievance resolution process  
6 for its enrollees to submit complaints to the Plan. (Health & Saf. Code, § 1368, subd. (a)(1).)

7 35. Respondent has been disciplined by the Department for 2,102 violations referred from the  
8 Help Center between January 1, 2002, and August 1, 2016, in cases solely involving grievance system  
9 violations, for which Respondent has paid the Department \$5,956,500 in administrative penalties.

10 36. In addition to the grievance system violations referred to above (which have already been  
11 prosecuted and resolved through settlement), this Accusation alleges Respondent violated the grievance  
12 laws an additional 246 times in 175 cases referred from the Department's Help Center, covering the  
13 period of December 13, 2013, through August 1, 2016.<sup>2</sup> As set forth below, these are evidence of not  
14 only individual violations, but also support the finding of systemic violations discussed herein as well.

15 37. In addition to the prosecution of Respondent's grievance violations related to Help Center  
16 case files, between January 1, 2002, and July 31, 2016, the Department also conducted a systemic  
17 review through six medical surveys of Respondent's operations – including its grievance system – in  
18 which the Department found significant numbers of grievance system violations. After each survey,  
19 Respondent proposed specific corrective action to address the violations. While Respondent allegedly  
20 implemented the proposed corrective action, significant problems remain, as described below.

21 38. The Department conducted a Routine Survey of the Respondent between November 4,  
22 2013, and February 11, 2014 ("Routine Survey"). During this survey, and during the Follow-Up Survey  
23 of the Respondent, which was conducted between July 12, 2016, and September 21, 2016 ("Follow-Up  
24 Survey"), the Department reviewed grievance files from the period September 1, 2011, through August  
25 31, 2013, and found a statistically significant number of instances in which Respondent failed to  
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27 <sup>2</sup> The Department's Help Center referred 175 files for prosecution of grievance system violations alone (i.e., excluding cases  
28 with violations in addition to grievance system violations). While the Department is not specifically identifying the files in  
this public Accusation, it has, concurrently with the service of this Accusation, provided Respondent with a complete list of  
each grievance system violation file to enable Respondent to review the matters.

1 adequately consider enrollee grievances, representing a systemic problem. In addition, of the 246  
2 violations referred by the Help Center, there are at least 29 cases regarding enrollee grievances that were  
3 submitted to the Plan between 2013 through 2016, in which the Department found Respondent failed to  
4 adequately consider the enrollee's grievance, including, among other things, failing to resolve each of  
5 the enrollee's complaints in cases where the enrollee submitted multiple complaints, failing to consider  
6 all information material to resolution of the complaint, and failing to identify the enrollees' clear  
7 expressions of dissatisfaction as grievances.

8 39. During the Routine and Follow-Up Surveys, the Department found, in its review of  
9 grievance files, a statistically significant number of instances in which Respondent misclassified  
10 standard grievances as exempt grievances, representing a systemic problem.

11 40. During the Routine and Follow-Up Surveys, the Department found, in its review of  
12 grievance files, a statistically significant number of instances in which Respondent failed to provide the  
13 enrollee with a written acknowledgement of its receipt of the grievance within five calendar days of  
14 receipt, representing a systemic problem. Further, in at least 53 cases regarding enrollee grievances that  
15 were submitted to the Plan between 2013 through 2016, the Department found Respondent had  
16 committed this same violation.

17 41. In at least 94 cases regarding enrollee grievances that were submitted to the Plan between  
18 2013 through 2016, Respondent failed to resolve enrollee grievances within 30 calendar days of receipt.

19 42. During the Routine and Follow-Up Surveys, the Department found, in its review of  
20 grievance files, a statistically significant number of instances in which Respondent failed to provide the  
21 enrollee with a clear and concise explanation of the reasons for the Plans' response, and/or failed to  
22 describe the criteria used or the clinical reasons for a medical decision, and/or failed to specify the  
23 provision in the contract, evidence of coverage, or member handbook that excluded the disputed service,  
24 and/or failed to include a notice that if the enrollee believes the decision was denied on the grounds that  
25 it was not medically necessary, the enrollee may contact the Department to determine eligibility for  
26 independent medical review. This statistically significant number of violations represents a systemic  
27 problem. Further, in at least three cases regarding enrollee grievances that were submitted to the Plan  
28 from 2013 through 2016, the Department found Respondent committed the same violations.

1           43.     In at least three cases regarding enrollee grievances that were submitted to the Plan from  
2 2013 through 2016, and that contained information that the enrollee was experiencing an imminent  
3 threat to his or her health (including, but not limited to severe pain or the potential loss of life, limb, or  
4 major bodily function), Respondent failed to expedite processing of the grievance and/or failed to  
5 immediately inform the enrollee or subscriber in writing of their right to notify the Department, or both.

6           44.     During the Routine and Follow-Up Surveys, the Department found, in its review of  
7 grievance files, a statistically significant number of instances in which Respondent failed to include  
8 some or all of the following information in its written response to enrollee grievances: 1) the  
9 Department's toll-free telephone number; 2) the Department's TDD phone number for the hearing and  
10 speech impaired; 3) the Department's website address; and 4) the Plan's telephone number, representing  
11 a systemic problem. Additionally, in at least three cases regarding enrollee grievances that were  
12 submitted to the Plan from 2013 through 2016, the Department found the Respondent committed the  
13 same violations.

14           45.     During the Routine and Follow-Up Surveys, the Department found, in its review of  
15 grievance files, a statistically significant number of instances in which Respondent failed to send some  
16 or all of the following information to the Department within five days of receipt of an enrollee grievance  
17 from the Department: 1) a written response to the issues raised in the enrollee's grievance; 2) a copy of  
18 the Plan's original response sent to the enrollee regarding the grievance; 3) a copy of the cover page and  
19 all relevant pages of the enrollee's Evidence of Coverage ("EOC") with the specific applicable sections  
20 underlined; and 4) all other information used by the Plan or relevant to the resolution of the grievance,  
21 representing a systemic problem. Further, in at least 57 cases regarding enrollee grievances that were  
22 submitted to the Plan from 2013 through 2016, the Department found Respondent committed the same  
23 violations.

24           46.     In at least four cases regarding enrollee grievances that were submitted to the Plan from  
25 2013 through 2016 and that contained information that the enrollee was experiencing an imminent threat  
26 to his or her health (including, but not limited to severe pain or the potential loss of life, limb, or major  
27 bodily function), Respondent failed to expedite delivery of information requested by the Department.

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1 VI.

2 **CAUSES FOR DISCIPLINE**

3 **I. FIRST CAUSE FOR DISCIPLINE**

4 **(Failure to Maintain a Grievance System to Ensure Adequate Consideration of a Grievance)**

5 **[Health & Saf. Code, § 1368, subd. (a)(1) / Cal. Code Regs., tit. 28, §1300.68, subd. (a)(1)]**

6 47. Complainant hereby incorporates by reference paragraphs 1-46.

7 48. Health care service plans that violate any portion of the Act or the Department's  
8 regulations are subject to discipline by the Department. (Health & Saf. Code, § 1386, subd. (b)(6)).

9 49. Every health plan must establish and maintain a grievance system that shall provide  
10 reasonable procedures in accordance with Department regulations that shall ensure adequate  
11 consideration of enrollee grievances and rectification when appropriate. (Health & Saf. Code, § 1368,  
12 subd. (a)(1); Rule 1300.68, subd. (a)(1).)

13 50. During the Routine and Follow-Up Surveys, the Department reviewed grievance files and  
14 found a statistically significant number of instances in which Respondent failed to consider expressions  
15 of dissatisfaction as grievances, and failed to maintain a grievance system providing reasonable  
16 procedures to ensure adequate consideration of a grievance, in violation of Section 1368, subdivision  
17 (a)(1) and Rule 1300.68, subdivision (a)(1).

18 51. Further, the Department found Respondent committed that same violation in 29 matters  
19 that occurred between 2013 and 2016 and that have not yet been prosecuted. Together with the survey  
20 findings, this represents a systemic problem. Accordingly, Respondent is subject to disciplinary action  
21 under Section 1386, subdivision (b)(6).

22 **II. SECOND CAUSE FOR DISCIPLINE**

23 **(Misclassification of Standard Grievances as Exempt Grievances)**

24 **[Health & Saf. Code, § 1368, subd. (a)(4)(B)(i) / Cal. Code Regs., tit. 28, § 1300.68, subd. (d)(8)]**

25 52. Complainant hereby incorporates by reference paragraphs 1-51.

26 53. Grievances that are not coverage disputes, disputed health care services involving medical  
27 necessity or experimental or investigational treatment, and that are resolved by the next business day  
28 following receipt, are exempt from the requirements of Section 1368, subdivisions (a)(4)(A) and (a)(5).

1 The plan must, however, maintain a log of all these exempt grievances, and the log must be periodically  
2 reviewed by the plan. The log must also include, for each complaint, the date of the call, the name of  
3 the complainant, the complainant's member identification number, the nature of the grievance, the  
4 nature of the resolution, as well as the name of the plan representative who took the call and resolved the  
5 grievance. (Health & Saf. Code, § 1368, subd. (a)(4)(B)(i).)

6 54. If a grievance does not fall within the limited definition of an exempt grievance, it is  
7 referred to as a standard grievance. During the Routine and Follow-Up Surveys, the Department found a  
8 statistically significant number of instances in which Respondent failed to correctly identify standard  
9 grievances, in violation of Section 1368, subdivision (a)(4)(B)(i) and Rule 1300.68, subdivision (d)(8).  
10 For each complaint Respondent failed to classify as a grievance, Respondent failed to resolve that  
11 enrollee's grievance within the timeframes established in Section 1368.01. Accordingly, Respondent is  
12 subject to disciplinary action under Section 1386, subdivision (b)(6).

### 13 III. THIRD CAUSE FOR DISCIPLINE

#### 14 (Failure to Timely Provide Written Acknowledgement of a 15 Grievance with all Required Information)

16 [Health & Saf. Code, § 1368, subd. (a)(4)(A) / Cal. Code Regs., tit. 28, § 1300.68, subd. (d)(1)]

17 55. Complainant hereby incorporates by reference paragraphs 1-54.

18 56. Health plans are required to provide written acknowledgement of each grievance received  
19 from an enrollee within five calendar days of the receipt of the grievance, and the acknowledgement  
20 must advise the complainant that the grievance has been received, and include the date of receipt, as  
21 well as the name and contact information of the health plan representative who may be contacted about  
22 the grievance. (Health & Saf. Code, § 1368, subd. (a)(4)(A)(i)-(iii).)

23 57. During the Routine and Follow-Up Surveys, the Department reviewed grievance files and  
24 found a statistically significant number of instances in which Respondent failed to timely provide  
25 written acknowledgement of enrollee grievances with all required information, in violation of Section  
26 1368, subdivision (a)(4)(A) and Rule 1300.68, subdivision (d)(1).

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1 58. In addition, the Department found that Respondent committed this same violation in each  
2 of approximately 53 cases that occurred between 2013 and 2016 and that have not yet been prosecuted.  
3 Together with the survey findings, this represents a systemic problem. Accordingly, Respondent is  
4 subject to disciplinary action under Section 1386, subdivision (b)(6).

5 **IV. FOURTH CAUSE FOR DISCIPLINE**

6 **(Failure to Resolve a Grievance within 30 Days of Receipt)**

7 **[Health & Saf. Code, § 1368.01, subd. (a) / Cal. Code Regs., tit. 28, § 1300.68, subds. (a), (d)(3)]**

8 59. Complainant hereby incorporates by reference paragraphs 1-58.

9 60. The plan's grievance system shall require the plan to resolve grievances within 30 days.  
10 (Health & Saf. Code, § 1368.01, subd. (a).)

11 61. The grievance system shall be established in writing and provide for procedures that will  
12 receive, review, and resolve grievances within 30 calendar days of receipt by the plan, or any provider or  
13 entity with delegated authority to administer and resolve the plan's grievance system. (Cal. Code Regs.,  
14 tit. 28, § 1300.68, subds. (a), d(3).)

15 62. In each of approximately 94 cases that occurred between 2013 and 2016 and that have  
16 not yet been prosecuted, Respondent failed to resolve the grievance within 30 days, thereby violating  
17 Section 1368.01, subdivision (a), and Rule 1300.68, subdivisions (a) and (d)(3). Respondent is therefore  
18 subject to disciplinary action under Section 1386, subdivision (b)(6).

19 **V. FIFTH CAUSE FOR DISCIPLINE**

20 **(Failure to Describe the Clinical Reasons for the Plan's Medical Necessity Determination)**

21 **[Health & Saf. Code § 1368, subd. (a)(5) / Cal. Code Regs., tit. 28, § 1300.68, subd. (d)(5)]**

22 63. Complainant hereby incorporates by reference paragraphs 1-62.

23 64. Health plans are required to provide enrollees with written responses to grievances with a  
24 clear and concise explanation of the reasons for the plan's response. For grievances involving the delay,  
25 denial, or modification of health care services, the plan response shall describe the criteria used and the  
26 clinical reasons for its decision. (Health & Saf. Code §1368, subd. (a)(5).)

27 65. Plan responses to grievances involving a determination that the requested service is not a  
28 covered benefit must specify the provision in the contract, evidence of coverage, or member handbook

1 that excludes the service. The plan's written response must either identify the document and page where  
2 the provision is found, direct the grievant to the applicable section of the contract containing the  
3 provision, or provide a copy of the provision and explain in clear and concise language how the  
4 exclusion applied to the specific health care service or benefit requested by the enrollee. In addition, the  
5 response must also include a notice that, if the enrollee believes the decision was denied on the grounds  
6 that it was not medically necessary, the Department should be contacted to determine whether the  
7 decision is eligible for an independent medical review. (Cal. Code Regs., tit. 28, §1300.68, subd.  
8 (d)(5).)

9 66. During the Routine and Follow-Up Surveys, the Department reviewed grievance files and  
10 found statistically significant instances in which Respondent failed to provide to enrollees written  
11 responses with a clear and concise explanation of the reasons for the Plan's response, failed to describe  
12 the criteria used or the clinical reasons for the decision, failed to specify the provision in the contract,  
13 evidence of coverage, or member handbook that excludes the service, and/or failed to include a notice  
14 that if the enrollee believes the decision was denied on the grounds that it was not medically necessary  
15 that the enrollee may contact the Department to determine eligibility for independent medical review, in  
16 violation of Section 1368, subdivision (a)(5) and Rule 1300.68, subdivision (d)(5). Accordingly,  
17 Respondent is subject to disciplinary action under Section 1386, subdivision (b)(6).

18 67. In approximately three cases that occurred between 2013 and 2016 and that have not yet  
19 been prosecuted, the Department found that Respondent committed this same violation. Together with  
20 the survey findings, this represents a systemic problem. Respondent is therefore subject to discipline  
21 pursuant to Section 1386, subdivision (b)(6).

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**VI. SIXTH CAUSE FOR DISCIPLINE**

**(Failure to Provide Written Statement to Enrollee and Department on  
Disposition or Pending Status of an Urgent Matter  
within Three Days of Receipt of the Grievance)**

**[Health & Saf. Code, § 1368.01, subd. (b) / Cal. Code Regs.,  
tit. 28, § 1300.68.01, subds. (a)(1), (2)]**

68. Complainant hereby incorporates by reference paragraphs 1-67.

69. The health plan grievance system must include a requirement for expedited plan review of grievances for cases involving an imminent and serious threat to the health of the patient, including, but not limited to, severe pain, potential loss of life, limb, or major bodily function. When the plan has notice of a case requiring expedited review, the grievance system shall require the plan to immediately inform enrollees and subscribers in writing of their right to notify the Department of the grievance. The grievance system shall also require the plan to provide enrollees, subscribers, and the Department with a written statement on the disposition or pending status of the grievance no later than three days from receipt of the grievance.

70. Respondent failed to expedite grievances involving an imminent and serious threat to the health of the patient, including but not limited to, severe pain, potential loss of life, limb, or major bodily function, or failed to immediately inform enrollees and subscriber in writing of their right to notify the Department of the grievance, in each of approximately three cases that occurred between 2013 and 2016 and that have not yet been prosecuted, thereby violating Section 1368.01, subdivision (b) and Rule 1300.68.01, subdivisions (a)(1) and (2). Respondent is therefore subject to discipline pursuant to Section 1386, subdivision (b).

**VII. SEVENTH CAUSE FOR DISCIPLINE**

**(Failure to Include Required Language in Appropriate Format on  
Grievance-Related Communications and Notices)**

**[Health & Saf. Code, § 1368.02, subd. (b)]**

71. Complainant hereby incorporates by reference paragraphs 1-70.

72. Every health care plan must publish the Department's toll-free telephone number, the department's TDD line for the hearing and speech impaired, the plan's telephone number, and the department's Internet Web site address, on every plan contract, on every evidence of coverage, on

1 copies of plan grievance procedures, on plan complaint forms, and on all written notices to enrollees  
2 required under the grievance process of the plan, including any written communications to an enrollee  
3 that offer the enrollee the opportunity to participate in the grievance process of the plan and on all  
4 written responses to grievances.

5 73. During the Routine and Follow-Up Surveys, the Department reviewed grievance files and  
6 found a statistically significant number of instances in which Respondent failed to publish the  
7 department's toll-free telephone number, the department's TDD line for the hearing and speech  
8 impaired, the plan's telephone number, and the department's Internet Web site address, on every plan  
9 contract, on every evidence of coverage, on copies of plan grievance procedures, on plan complaint  
10 forms, and on all written notices to enrollees required under the grievance process of the plan, including  
11 any written communications to an enrollee that offer the enrollee the opportunity to participate in the  
12 grievance process of the plan and on all written responses to grievances, in violation of Section 1368.02,  
13 subdivision (b).

14 74. In addition, in three cases that occurred between 2013 and 2016 and that have not yet  
15 been prosecuted, the Department found that Respondent committed that same violation. Together with  
16 the survey findings, this represents a systemic problem. Respondent is therefore subject to discipline  
17 pursuant to Section 1386, subdivision (b).

#### 18 VIII. EIGHTH CAUSE FOR DISCIPLINE

##### 19 (Failure to Timely Provide Information to the Department Regarding the Enrollee's Grievance)

20 [Cal. Code Regs., tit. 28, § 1300.68, subs. (g), (g)(1)–(2), (g)(4)–(g)(6)]

21 75. Complainant hereby incorporates by reference paragraphs 1-74.

22 76. An enrollee may submit a grievance to the Department. The Department then notifies the  
23 plan, and within five calendar days after notification, the plan must provide information to the  
24 Department, including a written response to the issues raised by the grievance, a copy of the plan's  
25 original response sent to the enrollee regarding the grievance, a copy of the cover page and all relevant  
26 pages of the enrollee's Evidence of Coverage ("EOC"), with the specific applicable sections underlined,  
27 and all information used by the plan or relevant to the resolution of the grievance.

28 ///

1           77.     In each of 57 separate cases that occurred between 2013 and 2016 and that have not yet  
2 been prosecuted, the Department found that Respondent failed to timely and thoroughly provide  
3 information to the Department regarding the issues raised in the enrollee's grievance as required under  
4 Rule 1300.68, subdivision (g), thereby violating Rule 1300.68, subdivisions (g), (g)(1), (g)(2), (g)(4),  
5 (g)(5) and (g)(6). Accordingly, Respondent is subject to disciplinary action under Section 1386,  
6 subdivision (b)(6).

7                                   **IX.     NINTH CAUSE FOR DISCIPLINE**

8                                   **(Failure to Expedite Plan Response Pursuant to the**  
9                                   **Department's Instructions in an Early Review Case)**

10                                   **[Cal. Code Regs., tit. 28, § 1300.68, subd. (h)]**

11           78.     Complainant hereby incorporates by reference paragraphs 1-77.

12           79.     In cases involving an imminent or serious threat to the health of the enrollee, or where the  
13 Department determines an earlier review is warranted, the enrollee may seek assistance directly from the  
14 Department. In such cases, the Department may require the plan and contracting providers to expedite  
15 the delivery of information. The Department may consider the failure of a plan to timely provide the  
16 requested information as evidence in favor of the enrollee's position in the Department's review of  
17 grievances submitted under subdivision (b) of Section 1368 of the Act (submitted first to the plan's  
18 grievance system).

19           80.     In each of four separate cases that occurred between 2013 and 2016 and that have not yet  
20 been prosecuted, the Department found that Respondent failed to expedite the delivery of requested  
21 information, thereby violating Rule 1300.68, subdivision (h). Accordingly, Respondent is subject to  
22 disciplinary action under Section 1386, subdivision (b)(6).

23                                   **X.     TENTH CAUSE FOR DISCIPLINE**

24                                   **(Repeated Failure to Act Promptly and Reasonably to Investigate and Resolve Grievances with**  
25                                   **Such Frequency That Indicates a General Business Practice)**

26                                   **[Health & Saf. Code § 1368.04, subs. (b)(1), (2)]**

27           81.     Complainant hereby incorporates by reference paragraphs 1-80.

28     ///

1           82.     The Director may, after appropriate notice and opportunity for hearing in accordance  
2 with Section 1397, by order, assess administrative penalties if the director determines that a health care  
3 service plan has knowingly committed, or has performed with a frequency that indicates a general  
4 business practice, either of the following: (1) Repeated failure to act promptly and reasonably to  
5 investigate and resolve grievances in accordance with Section 1368.01; and (2) Repeated failure to act  
6 promptly and reasonably to investigate and resolve grievances when the obligation of the plan to the  
7 enrollee or subscriber is reasonably clear.

8           83.     As described in paragraphs 35 through 37 above, the Plan's history of deficiencies  
9 demonstrates its consistent and ongoing failure to act promptly and reasonably to investigate and resolve  
10 grievances. Respondent has a long history of compliance issues, documented in survey reports since  
11 2002, including the reports of the surveys in issue in this case. For the 2013 Routine Survey, the  
12 Department conducted an in-depth review of a random sample of 94 standard grievance files to evaluate  
13 Respondent's grievance system for processing enrollee complaints. The Department found Respondent  
14 did not timely and adequately consider, investigate, and rectify enrollee grievances. Numerous files  
15 reviewed in the Routine Survey and Follow-Up Survey reflected a combination of problematic issues,  
16 demonstrating noncompliance with various requirements set forth under Section 1368, subdivision (a)  
17 and Rule 1300.68, subdivisions (a) and (d). Due to the multitude and complexity of issues discovered  
18 within individual grievances, the Department identified several patterns of non-compliance that were  
19 particularly striking and demonstrate Respondent's inability to fulfill its overall obligation to maintain a  
20 grievance system that consistently ensures adequate consideration and rectification of enrollee  
21 grievances. The areas of concern included:

22           a)     The Plan does not adequately consider clear, sometimes repeated, expressions of  
23 dissatisfaction as grievances, and therefore fails to promptly process them in a timely manner;

24           b)     The Plan does not adequately consider and resolve all enrollee grievances, whether a  
25 single issue or multiple issues are raised;

26           c)     The Plan does not perform a thorough investigation of enrollee grievances to ensure  
27 appropriate resolution; and

28     ///

1 d) The Plan's written responses to enrollees do not contain clear and concise explanations of  
2 the resolution, indicating inadequate consideration of the grievances.

3 84. Based on this evidence, Respondent's grievance violations demonstrate that Respondent  
4 continues to repeatedly fail to act promptly and reasonably to investigate and resolve grievances in  
5 accordance with Section 1368.01 and repeatedly fail to act promptly and reasonably to investigate and  
6 resolve grievances when the obligation of the plan to the enrollee or subscriber is reasonably clear,  
7 thereby violating Section 1368.04, subdivisions (b)(1) and (2). Respondent is therefore subject to  
8 disciplinary action under Section 1386, subdivision (b)(6).

9 **XI. ELEVENTH CAUSE FOR DISCIPLINE**

10 **(Engaging in Any Conduct that Constitutes Fraud or Dishonest Dealing or**  
11 **Unfair Competition, as Defined by Section 17200 of the Business and Professions Code)**

12 **[Health & Saf. Code § 1386, subd. (b)(7)]**

13 85. Complainant hereby incorporates by reference paragraphs 1-84.

14 86. The Department may, after appropriate notice and opportunity for a hearing, by order  
15 assess administrative penalties if the director determines that the licensee has committed any of the acts  
16 or omissions constituting grounds for disciplinary action. (Health & Saf. Code, § 1386, subd. (a).)  
17 Among the grounds for disciplinary action are: "any conduct that constitutes fraud or dishonest dealing  
18 or unfair competition, as defined by Section 17200 of the Business and Professions Code." (Health &  
19 Saf. Code, § 1386, subd. (b)(7).) Conduct by a health care service plan in violation of the Knox-Keene  
20 Act is sufficient to assert a cause of action for violation of [Section 17200]. (*Coast Plaza Doctors*  
21 *Hospital v. UHP Healthcare* (2002) 105 Cal.App.4<sup>th</sup> 693, 706; *California Medical Assn. v. Aetna US*  
22 *Healthcare of California, Inc.* (2001) 94 Cal.App.4<sup>th</sup> 151, 169.)

23 87. Unfair competition means and includes any unlawful, unfair, or fraudulent business act or  
24 practice. (Bus. & Prof. Code, § 17200, also referred to as the Unfair Competition Law, or "UCL".)

25 88. Among its many business practices, Respondent operates a grievance system for its  
26 enrollees pursuant to Health and Safety Code section 1368, subd. (a). As detailed above, Respondent's  
27 conduct of this business practice results in numerous violations of the Knox-Keene Act statutes and  
28 regulations governing health plan grievance systems. (Health & Saf. Code, § 1368.04, subds. (b)(1),

1 (2.) Since violations of the Knox-Keene Act or the Department's regulations constitutes unfair  
2 competition as defined by Section 17200 of the Business and Professions Code, Respondent's conduct  
3 in operating its grievance system constitutes unfair competition. Respondent is subject to disciplinary  
4 action for engaging in conduct meeting the definition of unfair competition under Business and  
5 Professions Code, section 17200. (Health & Saf. Code, § 1386, subd. (b)(7)).

6 **VII.**

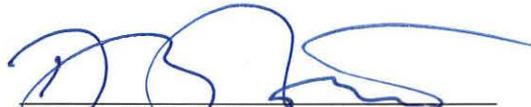
7 **PRAYER**

8 **WHEREFORE**, Complainant prays that a decision be rendered by the Director of the  
9 Department of Managed Health Care assessing an administrative penalty against the Respondent  
10 pursuant to Rule 1300.86, in the amount of \$5,000,000 for the violations of the Knox-Keene Act and the  
11 accompanying rules and regulations it has committed as alleged in this Accusation.

12 **WHEREFORE**, Complainant also prays for such other and further relief as the Director deems  
13 proper.

14  
15 Dated: Nov 15, 2017

By:



DREW BRERETON  
Deputy Director | Chief Counsel  
Office of Enforcement  
Department of Managed Health Care

